

DATE July 28, 1954

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# **OPERATIONS COORDINATING BOARD**

## **Washington, D.C.**

EVALUATION OF U.S. OPERATING PROGRAMS  
RELATING TO INDIA

**REFERENCE:** Board Ass'ts. Mtg. 5/28/54

**OCB FILE NO.** 62

NSC review(s) completed.

**WARNING**

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OPERATIONS COORDINATING BOARD  
Washington 25, D. C.


July 29, 1954

MEMORANDUM FOR THE OPERATIONS COORDINATING BOARD

SUBJECT: Evaluation of U. S. Operating Programs Relating to India.

The attached paper on the above subject was approved by the Board at its meeting on July 28, 1954. The Board requested that the working group (on NSC 5409) prepare a report on this study after 30 days on how the project is shaping up and recommend any changes that may be desirable at that time.

The previous draft of this paper, dated July 16, 1954, is obsolete and may be destroyed in accordance with the security regulations of your agency.

  
George A. Morgan  
Acting Executive Officer

Attachment:

Subject paper dated 7/28/54

OCB File No. 62

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NSC review(s) completed.

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July 28, 1954

EVALUATION OF U.S. OPERATING PROGRAMS  
RELATING TO INDIA

PROBLEM

1. To organize a study designed to assist future coordination of U.S. programs relating to India by evaluating those programs in terms of N.S.C. objectives and within the context of the total interplay of forces in the world struggle as they bear on India.

DISCUSSION

2. This project has evolved in discussions growing out of a memorandum from the Director of USIA to the Chairman of OCB, dated May 12, 1954, which proposed a comprehensive evaluative study of the world struggle. A pilot study focussed on one country is felt to be desirable as a first step in this direction. India is proposed as one of the most interesting and important countries which might be selected for the purpose: it is a major country in the major current "area of contestability". OCB has full authority for intensive concern with India because it is designated coordinating agency for NSC 5409, "South Asia".

3. Evaluations relating to India are already made or being made in various ways, for example: in NSC 5409 and the accompanying staff study for purposes of national policy formulation; by the operating agencies and the Bureau of the Budget as a basis for broad budgetary and programming decisions; by the intelligence community for pertinent intelligence estimates; by agency operators and the OCB Working Group

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on NSC 5409 as part of their daily business. The proposed study would supplement and integrate, not duplicate, these efforts. Its distinctive features would be:

a. It would be much closer to the specifics of operations than the pertinent NSC documents are.

b. Unlike the appraisals which agencies make of their own programs, it would provide an opportunity for interagency appraisal, thus affording a basis for more comprehensive judgments about future program priorities and coordination.

c. It would be far more intensive and extensive than the working group, necessarily absorbed in day-to-day operations, has time to do without assistance.

4. A sample outline of the proposed study is attached for illustrative purposes. It would seek to develop a consensus of judgment based on available expert knowledge, observations and analyses rather than launch further investigations and collections of data except where significant omissions are apparent. Hence two or three months time should prove sufficient.

5. The following method of staffing is proposed: The project should be assigned to the NSC 5409 Working Group assisted by a principal drafting officer furnished full-time by one of the member agencies. Each agency represented on the Working Group should designate an alternate member, if needed, to share the work-load. The Working Group should report after thirty days to the Board Assistants on how the

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project is shaping up and recommend any changes in the project which may seem desirable by that time. The Working Group's final report on the project should be submitted to the Executive Officer for subsequent processing by the Board Assistants. At an appropriate stage, the study should be sent to New Delhi for comment by the Ambassador.

RECOMMENDATION

6. It is recommended that the OCB approve the project as described above.

Attachment:

Illustrative Outline

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ILLUSTRATIVE OUTLINE

I. INTRODUCTION

1. A brief description of India: its place in world affairs and as a South Asian power, its internal political and economic situation, its social problems.
2. The place and relative importance of India in the framework of U.S. policy and strategic plans.

II. A list of:

- a. Factors or conditions which tend to influence India favorably toward the U.S. and the free world.
- b. Current U.S. programs and actions designed to exploit the factors and conditions tending to influence India favorably toward the free world and unfavorably toward the Communist conspiracy.
- c. Factors or conditions which tend to influence India unfavorably toward the U.S. and the free world..
- d. Current U.S. programs and actions designed to minimize those factors or conditions tending to influence India unfavorably toward the free world and favorably toward the Communist conspiracy.

III. Appraisal of current U.S. activities.

IV. A list of:

- a. Factors or conditions which tend to influence India favorably toward the countries of the Communist conspiracy.
- b. Current Communist programs and actions designed to exploit the factors or conditions tending to influence India favorably to the Communist conspiracy and unfavorably toward the free world.
- c. Factors or conditions which tend to influence India unfavorably toward the countries of the Communist conspiracy.
- d. Current Communist programs and actions designed to minimize factors or conditions which influence India unfavorably toward the Communist conspiracy and favorably toward the free world.

V. Relative importance and priorities of existing U.S. Government programs and actions in regard to India.

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FROM:

OCB

TELEPHONE

NO.

DATE

28 July 1955

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